

Dorset Health and Wellbeing Board

14 September 2022

Anchor Institutions Update

For Review and Consultation

Portfolio Holder: Cllr P Wharf, Adult Social Care and Health

Local Councillor(s): N/A

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Report Status: Public

Brief Summary:

This paper provides an update on developing the impact of Anchor Institutions across Dorset Integrated Care System (ICS). This has focused on identifying aspects of the Anchor Institutions approach where we either have gaps or wish to make greater impact. This report sets out a proposal to produce and pilot an audit tool to enable ICS Anchor Institutions to baseline existing Anchor Institution 'activity' and agree where and how partners can go further, faster to increase their positive impact as Anchor Institutions.

Recommendation:

It is RECOMMENDED that the Board notes the update in the paper and supports the development of an Anchor Institution impact audit tool for use by ICS partners.

Reason for Recommendation:

1. Report

- 1.1 This paper provides an update on work towards developing Anchor Institutions across Dorset integrated care system (ICS). Nine partner organisations signed up to a Dorset Anchor Institutions charter following the Development session in September 2021 facilitated by the Health Foundation (hosted jointly by Dorset and BCP Health and Wellbeing Boards).
- 1.2 The ICS Health Inequalities Programme Team have initiated a Dorset Anchor Institutions network. The network's goal is to offer support to go 'further, faster' together in the mutual goal of harnessing shared potential as Anchor Institutions. To do this the network aims to:
 - Draw on members' experience and expertise of implementing local anchor action
 - Scope & agree shared priorities and opportunities for collaboration: collectively or as sub-groups
 - Draw on national best practise to identify opportunities for extending the impact of local Anchor Institutions.
2. The work to date of the network is summarised in the attached report. This begins to identify best practice from across the country and highlights areas where we in the Dorset system could take action to go further, faster in the following key areas:
 - Widening access to good quality work
 - Purchasing more locally & for social benefit
 - Using buildings and space to support communities
 - Reducing environmental impact.
3. Progress of the network to date has been the result of ICS Health Inequalities Programme Team support (led by Rupert Lloyd) and contributions volunteered by network members. There is uncertainty in identifying aspects of the Anchor Institutions approach where we either have gaps or wish to make greater impact. This in large part reflects considerable challenges faced

in maturing our local network and establishing a baseline of where Dorset Anchor Institutions are with respect to the key elements of the approach.

4. Next steps

4.1 Reviewing good practice from outside Dorset enables us to identify candidate initiatives for our local work. Comparing local progress against these candidate initiatives will enable us to clarify:

- Gaps - new initiatives we are not yet undertaking but might wish to consider doing so and
- Go faster areas – those where we might wish local progress to go faster to match or indeed exceed best practice from elsewhere.

5. During Autumn 2022 we will be extending our review of good practice and using the resulting collection of candidate initiatives as the basis of a local audit tool. This will be tested and refined using Public Health Dorset as a test case before rolling out to Dorset ICS partner organisations to complete in early 2023. Completion of the audit by partners will enable us to identify:

- Initiatives where partners are at similar levels and might collaborate to make progress
- Partners with expertise to support others
- Areas where facilitated partnership work across the ICS footprint could be beneficial (such as the development of an energy company for example).

6. A robust baseline will also allow us to consider and agree stretch targets (based on best practice) at both the partner organisation and system level.

7. Feedback on the next steps outlined above are welcome ahead of these being ratified by Dorset ICS Senior Leadership Team as next steps for the ICS HI Anchors work.

5 Financial Implications

No Financial implications are identified in this report. The development of the Anchor Institution impact audit tool will be undertaken by the ICS Health Inequalities programme team resourced by Public Health Dorset

6 Climate Implications

A key characteristic of Anchor Institutions is their potential to deliver positive environmental impact. The proposed audit tool will support the identification of opportunities for Anchors to support Dorset's response to climate change.

7 Well-being and Health Implications

Developing the positive impact of local Anchor Institutions across the ICS offers the opportunity to improve population health and wellbeing and tackle health inequalities through: increasing spending within the local economy, widening access to good quality work and training, enhancing environmental quality and making use of Anchor estates and buildings.

8 Other Implications

None identified

9 Risk Assessment

9.1 HAVING CONSIDERED: the risks associated with this decision; the level of risk has been identified as:

Current Risk: Low

Residual Risk: Low

10 Equalities Impact Assessment

Not used.

11 Appendices

Appendix A - Dorset Anchors: further & faster